

KwaZulu-Natal



KWAZULU-NATAL PROVINCIAL GOVERNMENT 5 YEAR REVIEW REPORT FOR THE 2014 TO 2019 TERM

Purpose of the Report

The report is a high level high-level overview of the background and context of salient issues during the 2014/19 Term of Office with a particular focus on:

- the macro context of the province and state of governance over this period;
- provincial governance and- structures
- the municipal governance landscape in the Province;
- issues related to traditional leadership in the Province;
- the most significant achievements accomplished and challenges experienced in the KZN Province over the last five years; and a summary of
- the performance of provincial departments and provincial public entities.

Data Sources and Consultation

- Information was received from all Departments and Entities.
- Information was also extracted the February 2019 State of the Province Address inputs, information provided as part of the administrative handover preparation reports and the Provincial Growth and Development Strategy Action Workgroup Reports.
- The report is a high level summary of these inputs. It is not intended to be exhaustive as it supplemented by the handover reports prepared by each department as part of the administrative handover to be conducted between the Heads of Departments, management teams and the new MEC's.
- This presentation also summary.

Content of the Report

- The detailed report provides more detail on context and background, key statistics and progress against the Growth Plan of the Province.
- Provincial Governance and structures (including listing the Executive Council;- stakeholder and IGR structures, Councils and Commissions, investigations and special task teams e.g Moerane Commission and Ugu Labour Dispute Task Team).
- List of the Provincial Departments and Entities, with contact details.
- A brief description of the work and key issues conducted by Commissions of Enquiry (Moerane and Babanango Farms Commission).
- Investigations and/or special Task Teams which include Special Task Team to facilitate Ugu Labour Disputes; uMzimkhulu Investigation; Glebelands/Hostel Violence & Killings; Special Committee on Social Cohesion; and Special Reference Group on Migration and Community Integration.
- Provincial transversal programmes – brief overview.
- Municipal and Traditional governance high level overview.

MTSF 2014-2019 Mandate

- Mandate - Eight Provincial Priorities of Government's Programme of Action, namely to:
- Build an Inclusive Economy that Creates Decent Jobs;
 - Transform our Rural areas;
 - Ensure Decent Living Conditions and Sustainable Human Settlements;
 - Improve and Expand Education and Training;
 - Ensure Quality Health Care for All;
 - Expand Comprehensive Social Security;
 - Fight Crime and Corruption; and
 - Build a United Nation and Promote Social Cohesion.

Summary of macro environmental issues

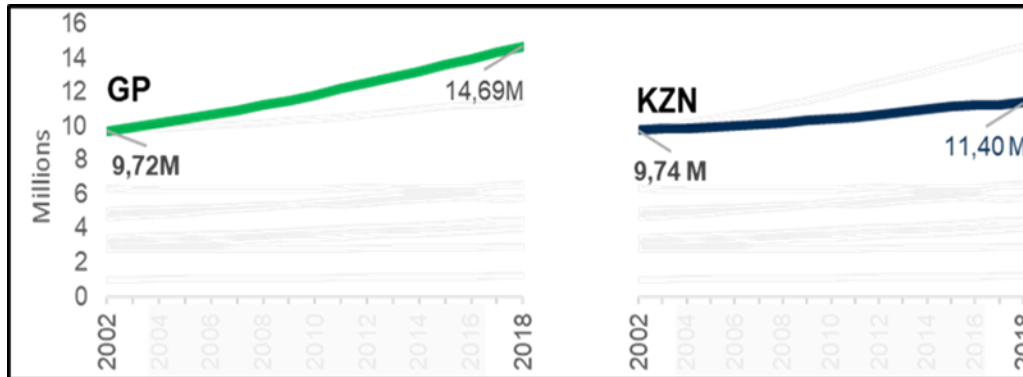
- Poor economic growth has impacted on delivery
- Drought and floods have resulted in a need for funds to be redirected to provide relief to affected communities, damaged infrastructure and protect food security



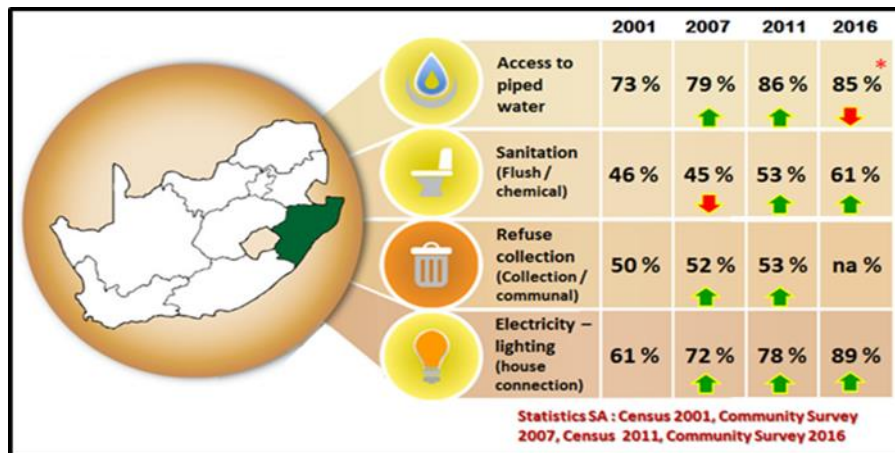
- Energy security and the negative impacts of the current constraints on our electricity grid has impacted negatively on investment confidence, business interests as well as social service
- Youth unemployment is a major challenge.
- Educational output alignment to economic development needs is still a challenge.
- Literacy and numeracy international benchmarks are not being met.

Summary of macro environmental issues

- Population dynamics have an impact – lower population figure has reduced the equitable share (fortunately social grants were protected in that our poverty ration in KZN is still high).



- Household are smaller but there are more of them, thus impacting on the ability to meet basic service needs and connectivity.

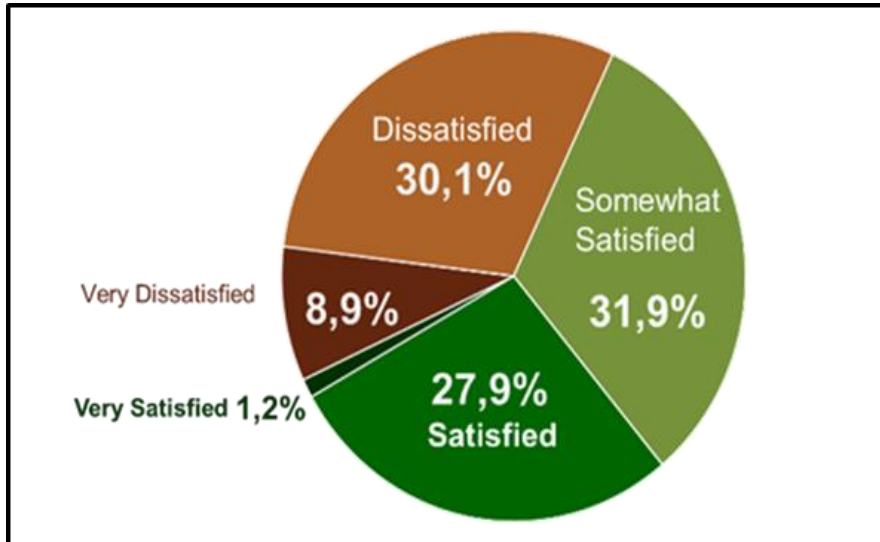


Summary of macro environmental issues

- The number of grant dependent persons and households are increasing.
- Life expectancy is starting to decline again which is largely due to unnatural deaths and non-communicable or lifestyle diseases.
- New HIV infections is spiralling out of control.
- The housing backlog is slowly declining but the percentage of households with registrable form of land tenure is still very low.
- Drug related crimes and murder is on the rise.
- The declining investment in infrastructure development is having a wide ranging impact on social and economic development prospects and job creation.
- Spatial integration is critical to facilitate equity

Summary of macro environmental issues

- Citizen Satisfaction Survey Results indicating satisfaction levels with government, service delivery and priorities.



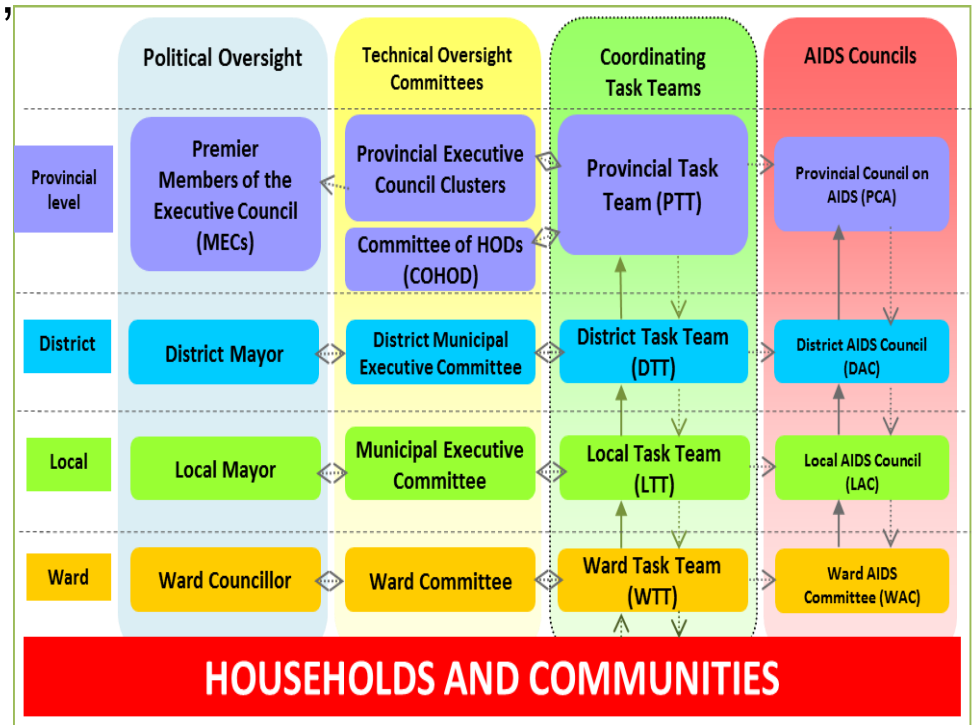
		Age group	Priority 1	Priority 2	Priority 3
senior	adults	60+	Job creation	Provision of housing	Growing the economy
		36 – 59	Job creation	Provision of housing	Fighting corruption
		15 – 35	Job creation	Provision of housing	Education & skills development

- Audit outcomes need to improve to instill confidence in government
- Fraud and corruption must be addressed urgently.

Provincial Governance

➤ Outline of provincial governance, its structures, transversal delivery models and programmes such as

- Operations Sukuma Sakhe,
- Inkululeko Development Programme and
- Poverty Eradication Master Plan (PEMP),
- HIV and AIDS and
- Provincial Communications



Some Highlights on these

- Headcount poverty has reduced, but the intensity of how persons experience poverty has increased.
- OSS Service Delivery Model has National and International recognition.
- Inkululeko Project at Ndumo – reconfigured the area to progress towards a Rural Service Centre.
- PEMP – several projects are yielding results with 43 projects identified and packaged, over 3000 beneficiaries have been linked to these game changer interventions.
- HIV and AIDS – several success stories related to research and increased and improved interventions, thus also contributing to a 22% reduction in new HIV infections; and - 45% reduction in mother-to-child transmission of HIV.
- Access to services have increased, but much is still to be done to address the backlog.

Urgent provincial governance issues identified

- Improve the status of **intergovernmental relations** to promote improved alignment in service delivery between the respective sphere of government;
- **Improve stakeholder and in particular community engagement and participation** processes to ensure that this takes place in a structured manner where engagements will produce tangible outcomes;
- Maintain a delicate **balance between allocation of scares resources** to capacitate Provincial Departments at the risk of having to redirect resources from service delivery;
- Reflecting upon **poor audit outcomes** provide a clear indication of the state of governance in the Province, as well as the areas requiring urgent attention;
- Stricter **consequence management** to ensure that accountability principles are enforced;

Urgent provincial governance issues identified

- The **appropriateness and application of systems, processes and structures** aimed at the transformation of government machinery and its ability to deliver effectively and efficiently;
- **Capacity and skills development programmes for government officials** to ensure that the best use is made of the existing workforce;
- **Improve professionalism, work ethic (poor discipline and work ethic) and management of employees and resources** (including time management) and impact on effective delivery; and
- **Improve information management and systems to enhance the credibility and usefulness of intelligence and information gathered.** This implies the strengthening of monitoring and evaluation to move beyond compliance reporting to qualitative reporting.

Local Governance Challenges

- The following is a list of the most common and severe challenges facing the Local Government Sphere in KwaZulu-Natal:
 - Lack of commitment by political office bearers and senior management in municipalities in creating **an ethical and zero tolerance culture towards fraud and corruption and the lack of prioritisation of anti-fraud and anti-corruption measures**;
 - **Poor financial management** and budget constraints related to the inability of many municipalities to generate adequate revenue from rates and municipal services;
 - **Outstanding debt** owed by other spheres of government;
 - **Continued tension between municipal and traditional structures** on the issue of land use management;
 - Severe **shortages of technical skills and absence of functional shared services** to assist in this regard;
 - **Violent service delivery protests and vandalism** of municipal infrastructure and facilities;

Local Governance Challenges

- **Intimidation and risk** in relation to the safety of potential witnesses;
- **Resistance** by the municipalities and private sector to support and conclude investigations;
- The legal framework regulating investigations (section 106 of the Local Government: Municipal Systems Act No. 32 of 2000 does not serve as an **adequate tool in the fight against fraud and corruption** as there are no measures to ensure or obligate municipalities to implement the recommendations of forensic reports and no measures to enforce compliance.

Departmental and Entity highlights

- The detailed report includes departmental specific, and entity/business enterprises five-year reports for each department/public entity/ business enterprise. This includes a summary of:
 - **The mandate;**
 - **Most significant achievements by the Department/Entity over the period 2014 – 2019;**
 - **Objectives that have not been achieved;**
 - **Most significant challenges experienced by the Department/Entity over the period 2014 – 2019; and**
 - **Key focus areas for the 2019/24 term.**

Content of the Report

- The following slides 16 to 32 lists some of our highlights achieved per Department. These have been extracted at random but also to indicate some of our success stories – an element not communicated to our citizens often enough.
- The detailed report also reflects on the Challenges and Key Objectives that have not been met.

Departmental Highlights (Summary/Extract): EDTEA

- Some highlights include :
 - RASET - the KZN government has allocated an amount of about R133 million to fully capacitate the DDAs in order to implement RASET
 - SMME and Co-operatives development programmes – Operation VULA
 - KwaZulu-Natal Bulk Buying and Warehousing Programme which is aimed at lowering the cost of sales for our small and emerging retailers Mandeni
 - Dry Port at Cato Ridge
 - Durban Aerotropolis -The development of the Aerotropolis Master plan has been finalized, including a physical model for the proposed Durban Aerotropolis.
 - Automotive Sector - Just over 1000 hectares of land have already been acquired in the south of Durban where the ASP will be located
 - Maritime - The draft Integrated Maritime Strategy for the Province has been developed jointly with key stakeholders
 - Industrial Economic Hubs

Departmental Highlights (Summary/Extract): EDTEA - Entities

- Some highlights include :
 - Ithala disbursed loans to SMMEs and Cooperatives to the value of R270.8 million by the 3rd quarter of 2018/19. This funding was provided to 736 entities and has enabled facilitation of 2 814 job opportunities
 - Dube Trade Port - 6 new direct air routes to KSIA have started over the past 5 years; 40 781 tonnes of international cargo passed through the Dube Cargo Terminal; R190 millions of produce has been processed or handled at the Dube AgriZone since April 2015. R2.186 billion of investment has been committed by private sector investors locating at Dube TradePort since April 2015
 - Trade and Investment KZN - A total number of 24 major investments were secured, in total investment value of R 4, 2 billion. This resulted in the creation of approximately 16 079 jobs (both real and potential) across the Province.
 - Tourism Authority KZN - development programme for black owned tourism businesses. Benefitted 220 emerging and small businesses
 - Film Commission - A total of 235 development and production films have been funded with a total value of R53, 3m KZNFC contribution with an average of 95% being awarded to PDIs
 - Growth fund - funded 11 major projects totaling more than R800 million, which have created more than 10 000 jobs

Departmental Highlights

(Summary/Extract):Department of Cooperative Governance and Traditional Affairs

- Some highlights include :
 - Construction of Disaster Management & Emergency Centres -R84.1 mill allocated for the construction of Municipal Disaster Management Centres; Drought Disaster Coordination – Funding sourced and coordinated (over R540 mil)
 - 2347 lightning conductors to mitigate the scourge of lightning incidents
 - 52 Traditional Authority Councils (TAC) rehabilitated (R45 million), with a further 15 TACs under rehabilitation in the 18/19 financial year in addition to 116 maintenance projects at a cost of R27 million
 - Planning initiatives funded and supported (schemes development, IDP's DGDP's and PSDF)
 - Various and several capacity building programmes implemented for Councilors and Officials
 - Back to Basics implementation
 - All 43 local municipalities plus the eThekweni Metro established their ward committees by 2017.

Content of the Report

- High Level Overview of Municipal Governance, including:
 - The Current KZN Municipal Landscape;
 - Progress and trends in the state of municipal finances and the delivery of basic services over the last five years;
 - Trends in the state of municipal finances;
 - Record of Municipal Audit Outcomes over the last five years;
 - Provincial Executive Municipal Interventions undertaken over the last five years; and
 - Key generic challenges faced by municipalities in KZN



Content of the Report

- High Level Overview of Issues Related to Traditional Leadership in KZN, including:
 - Engagement with His Majesty;
 - Engagement with the Ingonyama Trust – Focus on issues raised by ITB with Premier;
 - It has become both urgent and critical that the President is more fully informed about the relevant issues and to elicit the President's considered response and input on the most appropriate way forward.
 - Payment of Izinduna and Traditional Council Secretaries;
 - Engagement with other institutions of Traditional Leadership; and
 - Key challenges to be addressed in respect of engagement with Traditional Leadership in KZN.



Departmental Highlights (Summary/Extract): Department of Transport

➤ Some highlights include :

- upgrading 399 km of gravel roads to surface roads; 660 km of new gravel roads to connect rural communities; 57 vehicular bridges and 27 pedestrian bridges, totalling to 84 bridges; Completed several road infrastructure projects improving regional and subregional connectivity.
- More emphasis has been placed on maintenance of existing road network with more than 6 680 629 roads resealed, 083 593 road rehabilitated and 1897 846 blacktop patching.
- Four (4) integrated public transport facilities were constructed and 263 955 non-motorised transport facilities completed. Umtshezi Public Transport Facility was completed at a value of R82 million in 2016 and is now fully functioning. ork has commenced with the construction of the R86 million uMzimkhulu public Transport Facility at a cost of R 85 million
- The Construction of some of these bridges such as Nyakana uThukela Bridge, Mabhobhane uThukela River Bridge and Mvumase has completely eliminated incidents of drowning of school learners who had to cross crocodile infested rivers to get to school
- Stabilising the taxi industry over the last five years and several interventions aimed at curbing road crashes and fatalities

Departmental Highlights

(Summary/Extract): Department of Agriculture and Rural Development

- Some highlights include :
 - Agrarian Transformation Strategy (ATS) was developed during this period and is currently being implemented, as well as various policy and strategy reviews to promote inclusive growth and food security
 - Assisted with the cultivation of 50 510 hectares over the past five years.
 - 29 842 farmers were supported during the period under review through the Food Security related interventions.
 - The Department invested approximately over R2.6 billion on agricultural infrastructural development and the provision of production inputs in the Province, with increased focus on emerging smallholders
 - Trained more than 12 500 farmers
 - Programmes assisted about no less than 200 young agricultural graduates towards entrepreneurship and better employability within the agricultural sector.

Departmental Highlights

(Summary/Extract):Department of Public Works

- Some highlights include :
 - The Department has spent over R6, 4 billion on government infrastructure investment projects which includes new or replaced infrastructure, rehabilitation, renovations and refurbishments, upgrade and addition projects. These projects included:
 - • 728 schools; • 80 hospitals; • 26 clinics; and • 80 other facilities such as libraries, vehicle test stations, offices, youth centres and elderly centres.
 - EPWP - 985,016 (117%) work opportunities against a Provincial 5-year target of 839 121
 - 75 bursaries to students pursuing degrees in the built environment
 - A total of R681, 720, 000.00 worth of projects were awarded to ECDP Contractors since 2015

Departmental Highlights (Summary/Extract): Department of Human Settlements

- Some highlights include :
 - 185 Projects are currently in Planning.
 - 382 projects are currently in construction
 - 29,122 serviced sites and 54,205 houses in urban areas, 65,061 rural units
 - Through 120 projects, created 29,689 work opportunities
 - Human Settlement Master Spatial Plan was adopted by Provincial Executive Council and to date, 30 Municipal IDPs are MSP compliant
 - Serviced Sites Programme and to date 519 serviced sites are available for allocation to qualifying beneficiaries
 - enrolled 19,487 houses in the non-subsidy market
 - identified 743 informal settlements. 44 informal settlements are under construction
 - eThekweni Metro, utilising the Urban Settlements Development Grant
 - Roads, storm water and footpaths were provided to 26,500 households; - Sanitation was provided to 13,000 households; - Electricity was provided to 67,500 households; - Water was provided to 148,000 households; and - Cleansing and Solid Waste provided to 437,547 formal households and 595,833 informal households.

Departmental Highlights

(Summary/Extract):Department of Social Development

- Some highlights include :
 - Day Care Centre for the elderly at Kasabian under uMshwathi Local Municipality.
 - 57 Community Nutrition Development Centres
 - Home Community Based Care Re-Engineering Model to strengthen prevention programmes
 - Protocol for the Management of Child Abuse, Neglect and Exploitation - More than 1 000 child abuse cases managed; more than 100 000 children were placed on foster care
 - number of children accessing ECD services increased from 77 546 in 2014 to 119 129 in 2018 and DSD constructed 26 new ECD centres
 - support services through the Isibindi Programme increased from 8 209 in 2014/15 to a maximum of 72 080 in 2018/19
 - Integrated Social Crime Prevention Strategy in hotspot areas spread across six districts, Victim empowerment and anti substance abuse initiatives
 - 02 flagship Youth Academies in 02 districts, where 674 youths have graduated from this programme and acquired various technical skills

Departmental Highlights (Summary/Extract): Department of Health

➤ Some highlights include :

- Life expectancy at birth increased from 56.9 years in 2013/14 to 60.7 years in 2017/18. 2019/20 target is 60.5
- massive investment in health infrastructure. Construction of Dr Pixley Ka Isaka Seme Memorial Hospital at 85%. This is the first regional hospital built post 1994; Purchased McCords Hospital and turned into a centre of excellence for Eye Care. Also purchased the St Mary's Hospital in Marianhill.
- 1 271 116 patients on anti-retroviral treatment (ART); 3 050 729 HIV tests done in 2017/18, target exceeded by 36% (13.8 Mil to date – cumulative); 1 034 621 clients enrolled in the Centralized Chronic medication Dispensing and Distribution Programme (CCMDD); and 1 millionth MMC celebrated in April 2018.
- National Health Insurance Achievements - pilot phase at three Districts, Health Patients Registrations Systems (HPRS) installations in 710 PHC facilities in KZN and 306 facilities have network connectivity in KZN NHI Districts. Total number of patients registered on HPRS is 7 934 794 as at 12 March 2019.
- Operation Phakisa Implementation Ideal Clinic Realization - Up-scaled the implementation of the Ideal Clinic Realization and Maintenance (ICRM) programme with 574 clinics scoring above 70% on the ideal clinic dashboard, Of the 10 best performing districts in the country, 6 districts were from KZN.

Departmental Highlights (Summary/Extract): Department of Education

➤ Some highlights include :

- Improvements in matric results for three consecutive years i.e. 5.7% in 2016, 6.5% in 2017 and 3.3% in 2018
- Percentage of bachelor passes keep on increasing in the Province from 36.8% in 2016 to 40.2% in 2017 and then to 43.5% in 2018
- Province has issued the first “technical matric certificate” in 2018 with 11 new subjects which are likely to channel the high school graduates towards critical technical fields like engineering, construction, electronics etc. and produce more artisans
- Increased its provision of learner transport from 22 045 in 2014 to 55 067 in 2018
- over 1 448 projects and have yielded the provision of additional learner spaces for learners, support learning facilities such as Libraries/Media Centres, laboratories, Technical workshops, etc.
- 661 schools during were equipped with ECD classrooms and facilities
- Construction of the state of the art La Mercy Maths, Science and Technology Academy in eThekweni is at completion stage; new schools, such as Zimele Secondary School (uMkhanyakude) Mdombolo Primary School (King Centswayo), Goodhome Secondary School (uThukela) and Mbongeleni Primary School (Umzinyathi).

Departmental Highlights

(Summary/Extract):Department of Arts and Culture

- Some highlights include :
 - A total of 167 schools have participated and benefitted in the Arts in School program;
 - 52 marketing opportunities have been created (festivals and exhibitions) for practitioners to access potential markets; and
 - The Department has purchased in excess of 700 000 books for libraries since 2014 Promote teaching of South African Symbols and install South African Flags in all public schools. The Department hoisted 150 flags in schools as part of awareness on national symbols and distributed a total of over 65 000 hand held flags;
 - 4 mega libraries built from 2014-2018 (Ndumo; Nkungumathe; Manyiseni and Vulamehlo). 4 under construction Bilanyoni, Charlestown, Port Shepstone –end March 2019 and Ingwavuma; - 13 modular libraries established since 2014;
 - Supported 12 Libraries for the blind. These special libraries are installed with an assortment of assistive devices that include Daisy readers, and other equipment to facilitate access to information by people with Disabilities;
 - The Social Cohesion and Moral Regeneration Council has been established and the inaugural meeting was held on 06 December 2018;

Departmental Highlights (Summary/Extract): Department of Sports and Recreation

- Some highlights include :
 - 338 sport and recreation facilities in communities and schools within local municipalities
 - 5 219 clubs, 142 Activity Hubs, 762 ECD Centres, 2 252 Quintile 3 schools, 133 Senior Citizens Service Centres.
 - empowered 23 307 youth, educators and volunteers through capacity building and training programmes in sport coaching, fitness instructing, technical officiating and club administration.
 - first ever Provincial Inter-District Games for People with Disability in iLembe from 9-11 November 2018 involving over 2000 people
 - Integrated Healthy Lifestyle Strategy including various campaigns and events

Departmental Highlights

(Summary/Extract): Department of Community Safety and Liaison

- Some highlights include :
 - 560 community police forums were assessed;
 - 42 community safety forums were established;
 - 298 community safety structures were established;
 - 577 police stations were evaluated;
 - 226 police stations were audited for the implementation of Domestic Violence Act by the police;
 - 156 police stations were evaluated for the implementation of school protocol;
 - Monitored 2014 general elections and 2016 Local Government elections; and
 - Maintained political stability through Multi-Party-Political Intervention Programme

Departmental Highlights (Summary/Extract): Treasury

- Some highlights include :
 - Treasury has achieved 9 consecutive “clean audit” outcomes
 - Despite KZN having seen significant budget cuts for the past 5 – 7 years, the fiscus has remained in sound standing, with the province recording a less than 1% deviation when compared to the annual budget over the same period
 - Partnership with SAICA on the Thuthuka Bursary Fund, where Treasury is currently sponsoring 83 previously disadvantaged students studying towards becoming Chartered Accountants is in its 7th year since inception
 - “Drought Relief Programme” where it has assisted over one hundred drought-stricken schools, crèches and homes for Elderly and Disabled people (all included) with water infrastructure
 - Managed the programme of delivering the 4 Technology Hubs in the Province.. The total grant of R120 million was 100% spent by the 31 March 2018. Three Technology Hubs (Newcastle, Port Shepstone and Richards Bay SEZ) Phase (1) resulted in top structures that reached practical completion and has been commissioned and occupied
 - Through the Global Fund grant, 20000 young women have been enrolled in the HIV/Aids prevention programme in King Cetshwayo District.

Departmental Highlights (Summary/Extract): OTP

- Some highlights (excluding matters already indicated in the transversal programmes) include :
 - The Provincial Public Service Training Academy won two awards (The National Skills Gold Award for the Best AET Programme in the Country run by a Provincial Department in 2017; - Best Public Service Training Institution in 2015).
 - Hosted 2 Integrity leadership Summit; and Launched the I DO RIGHT campaign with eThekweni Municipality
 - Centralised the bursary programme and established the Youth Chief Directorate in the Office of the Premier and The Youth Empowerment Fund
 - The KZN Provincial Planning Commission, Institutionalisation of long, medium and short term planning; and Citizen Satisfaction Survey (CSS) 2015 and 2018. KZN is still the only Province that have engaged with its citizens at a large scale to solicit feedback on how well we are performing in meeting the expectations and aspirations of our people.
 - Protecting vulnerable groups –ASIME Women of Economic Liberty, and wonder bag; Anti Violence and Rape Campaigns; Several commemoration / celebration campaigns have been held, as well as several stakeholder engagements
 - (OSS, PEMP, and Inkululeko have been highlighted previously)

Key Areas moving forward

- Good policies and plans are in place, but implementation is lacking.
- Focus is to be on expediting service delivery and streamlined processes and systems, including sharpening our OSS approach... **Do more with less**
- Enabling environment to attract investment and fast track initiatives to transform the economy for inclusive growth... **Increase the size of the cake so that everyone can have more thereof.**
- Improve education and skills development for inclusive economic growth ... **Prioritise quality education and skills development as key enablers for growth and development.**
- Improve access to and quality of health care... **A healthy community requires healthy individuals.**
- Social cohesion and moral regeneration and protecting vulnerable groups... **Building a united Country and Province requires building a Nation that can live in dignity and harmony. Equity implies equal opportunities for all.**

Key Areas moving forward

- Integrated infrastructure development, that promote spatial equity, guided by the PGDS, PSDF and Infrastructure Master Plan (latter still to be approved) and Socio Economic Development Strategy ; Infrastructure maintenance and new development initiatives and investments... **Adequate and appropriate infrastructure is required to move the Province to a desired prosperous future.**
- Acknowledge the impact and demands of rapidly transforming and evolving technologies...**We must ensure that we can enter the new technology race as an able competitor.**
- There has to be a continued and sustained focus on catalytic initiatives and projects... **Strategies and plans determines direction, but projects determine outcomes.**
- Refocus efforts on environmental sustainability, biodiversity economy and climate change. **We have to treat the environment with respect if we expect the environment to treat us with respect.**

Key Areas moving forward

- Strengthening governance, building the capacity of the state and reducing fraud and corruption, communication, community engagement and partnerships (business, labour and civil society)... **Work towards being acknowledged as a caring and competent government.**
- The enhancement of governance structures and processes must at all times be a key focus area. This requires the continues monitoring and evaluation of governance performance at all levels, linked to accountability frameworks in the form of performance agreements and risk management strategies to expose and mange poor performance and to mitigate and manage potential risks. ..**“do right even if no one is looking”.**
- There is now an even more critical need to emphasise the concept of an urban rural continuum, instead of an urban rural divide. ..**Spatial Equity aims at ensuring that all arears of the Province are developed to their own full potential.**

3. RECOMMENDATION

It is recommended that the Executive Council :

- (1) Receives and notes the Five (5) Year Provincial Government Review Report for the 2014-2019 Term;**
- (2) Continues to use the document as a resource tool to inform its Programme of Action.**



Siyabonga - Thank You

***“Working Together to achieve
KZN Vision 2035”***

***For South Africa to work,
KZN must work***