KwaZulu-Natal

Provincial Vision

By 2035 KwaZulu-Natal will be a prosperous Province with a healthy, secure and skilled population, living in dignity and harmony, acting as a gateway to Africa and the World.



THE KZN PROVINCIAL PLANNING
COMMISSION AND THE PROVINCIAL
GROWTH AND DEVELOPMENT
STRATEGY AND PLAN

14 September 2017



OUTLINE OF PRESENTATION

- 1. Establishment of the Provincial Planning Commission;
- 2. Background to the PGDS/P Timeline since 2011;
- 3. The 2016 PGDS;
- 4. Moving from Strategy to Plan The 2017/18 PGDP;
- 5. Catalytic Projects; and
- 6. Institutional framework for implementation and continued refinement.

One Province - One Plan - One Future





1. THE KZN PLANNING COMMISSION

APPOINTMENT OF THE PPC

- The Provincial Planning Commission (PPC) was established by resolution of the Provincial Cabinet and became operational in February 2011;
- The Commission consists of 9 Part Time Members appointed by the Provincial Executive Council;
- **Current members of the Commission are:**
 - **Prof Bonke Dumisa (Chairperson)**;
 - Dr Nombulelo Phewa (Deputy-Chairperson);
 - Mr Peter Miller;
 - **Prof Ronald Green-Thompson;**
 - **Dr Lungile Bhengu-Baloy**;
 - Mr Glen Robbins;
 - Mr Mzimkulu Msiwa;
 - **Prof Ngabomzi Gawe; and**
 - Mr J Nxumalo.

MANDATE OF THE PPC

- The PPC complements the National Planning Commission (NPC) and advises Cabinet on matters related to:
 - the long term strategic development perspective and vision of the Province;
 - ensuring coherence in policy development and planning across the Provincial Government; and
 - strengthening performance monitoring and evaluation to enable to assess the pace require to deliver on the desired outcomes



2. TIMELINE SINCE 2011



HIGH LEVEL TIMELINE SINCE 2011

2011

2011 KZN Situational Overview Completed (Strategic Analysis)

2012 PGDS with Vision 2030 Adopted (Strategy)

2012 First PGDP Adopted with Targets for 2015/20/25/30 (Implementation Plan)

2012 PGDS Action Work Groups Established (Institutional Arrangements)

Half Yearly Progress Reports submitted to Provincial Cabinet (M&E Framework)

2015

2012 – 15 Annual Revised PGDPs adopted (Annual Review of Implementation Plan)

HIGH LEVEL TIMELINE SINCE 2011

Jan 2016

Complete 2015 KZN Citizen Satisfaction Survey (Perception Analysis)

Review and update the 2011 KZN Situational Overview (KZN Diagnostic)

Release of 2016 Community Survey (KZN Diagnostic)

Review KZN Vision, PDGS & Spatial Development Framework (Strategy Review)

2016 PGDS adopted by Provincial Cabinet in November 2016 (Adopt Reviewed Strategy)

Sept 2017

2017/18 PGDP endorsed by Provincial Cabinet Lekgotla in August 2017

(Adopt Revised Implementation Plan)





3. THE 2016 PGDS NOW FOCUSSING ON VISION 2035

REMAIN ALIGNED WITH CLEAR LINE OF SIGHT



PROVINCE OF KWAZULU-NA ISIFUNDAZWE SAKWAZULU-N

KZN VISION 2035

"By 2035 KwaZulu-Natal will be a prosperous Province with a healthy, secure and skilled population, living in dignity and harmony, acting as a gateway to Africa and the World"

VISION 2035



PGDS 2016

STRATEGIC GOALS

- INCLUSIVE ECONOMIC GROWTH
- HUMAN RESOURCE DEVELOPMENT
- HUMAN AND COMMUNITY DEVELOPMENT
- 4 STRATEGIC INFRASTRUCTURE
- 5 ENVIRONMENTAL SUSTAINABILITY
- GOVERNANCE AND POLICY
- SPATIAL EQUITY



KwaZulu-Natal will be a prosperous Province with a healthy, secure and skilled population, living in dignity and harmony, acting as a gateway to Africa and the World



31 STRATEGIC OBJECTIVES



2016 PGDS STRATEGIC GOALS and OBJECTIVES

2010 I GDS STRATEGIC GOALS and OBJECTIVES				
STRATEGIC GOAL	No	STRATEGIC OBJECTIVE 2016		
	1.1	Develop and promote the agricultural potential of KZN		
	1.2	Enhance sectoral development through trade investment and business retention		
1 INCLUSIVE	1.3	Enhance spatial economic development		
ECONOMIC GROWTH	1.4	Improve the efficiency, innovation and variety of government-led job creation programmes		
dicwiii	1.5	Promote SMME and entrepreneurial development		
	1.6	Enhance the Knowledge Economy		
2 HUMAN	2.1	Improve early childhood development, primary and secondary education		
RESOURCE	2.2	Support skills development to economic growth		
DEVELOPMENT	2.3	Enhance youth and adult skills development and life-long learning		
	3.1	Eradicate poverty and improve social welfare services		
	3.2	Enhance health of communities and citizens		
3	3.3	Safeguard and enhance sustainable livelihoods and food security		
HUMAN AND COMMUNITY	3.4	Promote sustainable human settlements		
DEVELOPMENT	3.5	Enhance safety and security		
DEVELOT MENT	3.6	Advance social cohesion and social capital		
	3.7	Promote youth, gender and disability advocacy and the advancement of women		

2016 PGDS STRATEGIC GOALS and OBJECTIVES

STRATEGIC GOAL	No	STRATEGIC OBJECTIVE 2016
	4.1	Development of seaports and airports
	4.2	Develop road and rail networks
4	4.3	Develop ICT infrastructure
STRATEGIC INFRASTRUCTURE	4.4	Ensure availability and sustainable management of water and sanitation for all
	4.5	Ensure access to affordable, reliable, sustainable and modern energy for all
	4.6	Enhance KZN waste management capacity
5	5.1	Enhance resilience of ecosystem services
ENVIRONMENTAL	5.2	Expand the application of green technologies
SUSTAINABILITY	5.3	Adapt and respond climate change
	6.1	Strengthen policy, strategy coordination and IGR
6	6.2	Build government capacity
GOVERNANCE AND POLICY	6.3	Eradicate fraud and corruption
POLICI	6.4	Promote participative, facilitative and accountable governance
7	7.1	Enhance the resilience of new and existing cities, towns and rural nodes, ensuring equitable access to resources, social and economic opportunities
SPATIAL EQUITY	7.2	Ensure integrated land management use across the Province, ensuring equitable access to goods and services, attracting social and financial investment



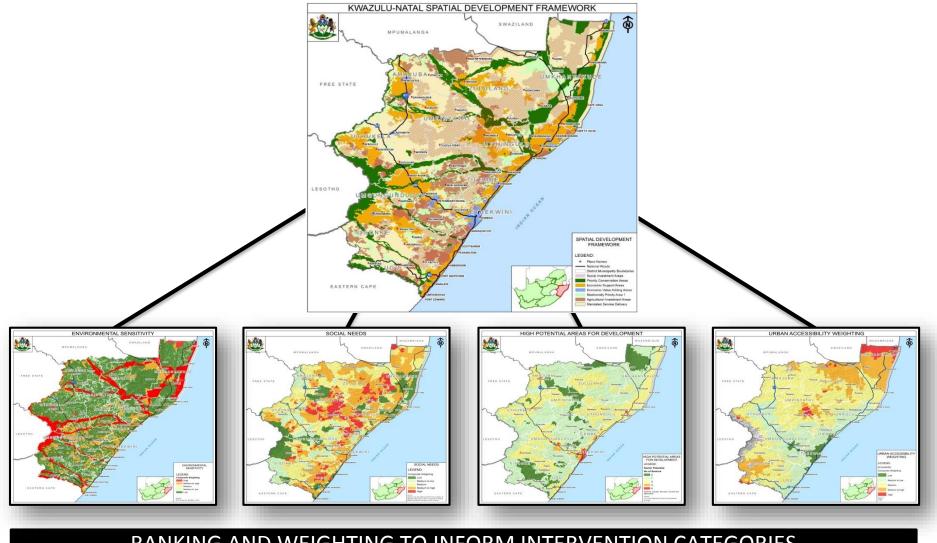


PROVINCIAL SPATIAL DEVELOPMENT FRAMEWORK

IT IS NOT ONLY ABOUT WHAT, BUT ALSO ABOUT WHERE



GENERATING A SPATIAL INTERVENTION MAP



RANKING AND WEIGHTING TO INFORM INTERVENTION CATEGORIES

COMPOSITE **ENVRONMENTAL SENSITIVITY**

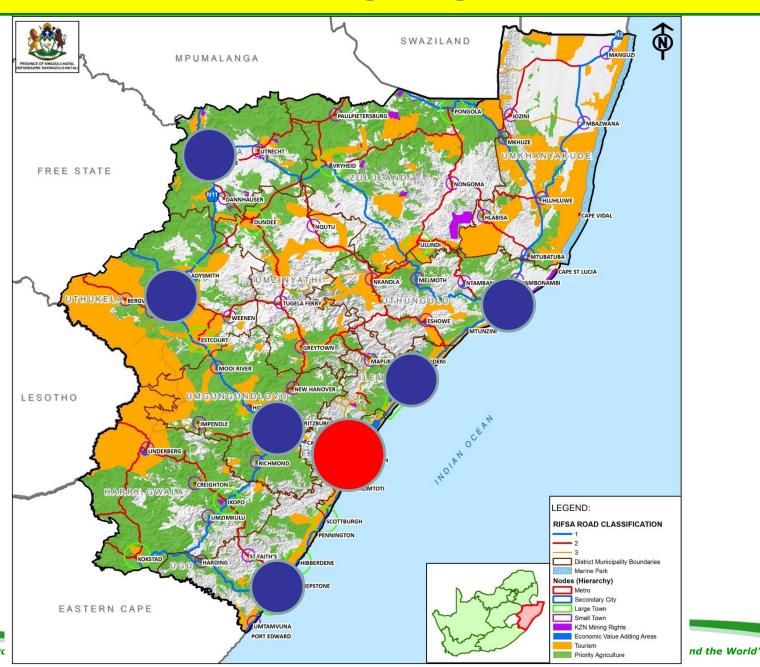
COMPOSITE SOCIAL NEEDS

COMPOSITE **ECONOMIC POTENTIAL**

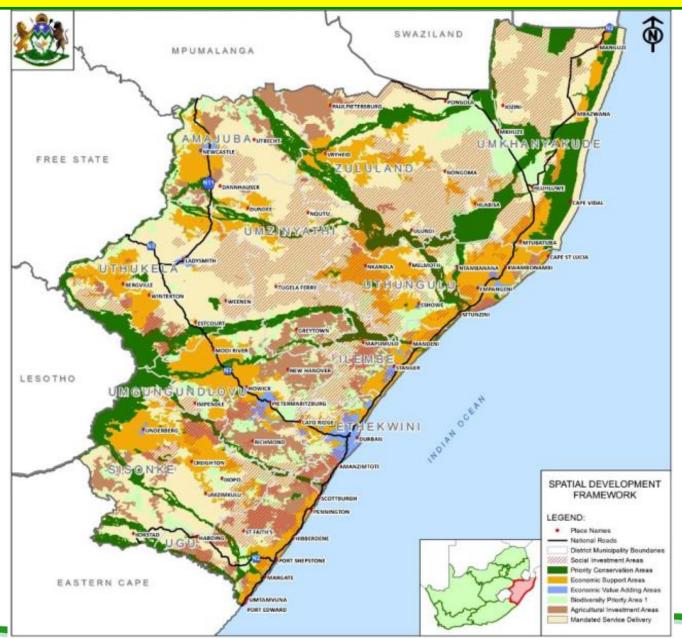
COMPOSITE ACCESSIBILITY

16

KZN NODES



KZN SPATIAL DEVELOPMENT FRAMEWORK







4. THE 2017/18 PGDP

Cascading from Vision to Project

Vision 2035

7 Goals with Goal Indicators and targets for 2020/25/30/35

31 Strategic Objectives with Objective Indicators and targets for 2020/25/30/35

Provincial Spatial Development Framework

Interventions to drive the indicators and achieve the targets

Catalytic Projects supporting objectives, goals and vision at scale

Institutional Framework for Implementation and Refinement

M&E Framework



GOAL 1

Inclusive Economic Growth



Goal 1: Inclusive Economic Growth: GOAL INDICATORS					
COAL INDICATORS	Revised				
GOAL INDICATORS	Baseline (2015)	2020			
otal value of output of all sectors within		1%: R 514 163m			

	TARC	GETS	
2020	2025	2030	2035

3%: R567 126m

6%: R654 670 m

L: 2 640 000

M: 2713 000

M: R 48 290

H: R 50 954

Narrow: 20

Broad: 38

2025 R 540 390m R657 455m

R876 096 m

L: 2830000

M: 3 011 000

H: 3 258 000

L: R 48 697

M: R 54 080

H: R61 024

Narrow: 19

Broad: 36.5

R 567 955m R762 170m

L: 3 034 000

M: 3 340 000

H:3777000

L: R 51 449

M: R60 564

H: R73 085

Narrow: 18

Broad: 34

R 596 927m R883 564m R1 172 415 m R1 568 956 m

L: 3 252 000

M: 3 706 000

H: 4 379 000

L: R 54 358

M: R67 826

H: R87 530

Narrow: 17

Broad: 32.5

22

1 171 1 255 1 345 1 442 7.23% 14.93% 23.17% 32.05%

Growth Scenarios

broad) for KZN

employment.

To

R489 208 m Total employment in all sectors within the provincial economy

Low=1%; Medium=3%, High=6% GDP per capita within the provincial economy **Growth Scenarios**

Low=1%; Medium=3%, High=6%

Employed Youth (15-34) ('000)

amongst economically active in

Annual unemployment rate (narrow and

Percentage increase of youth (15-34)

2 497 000

Narrow = 21.47

Broad = 39.14

R44

1 092

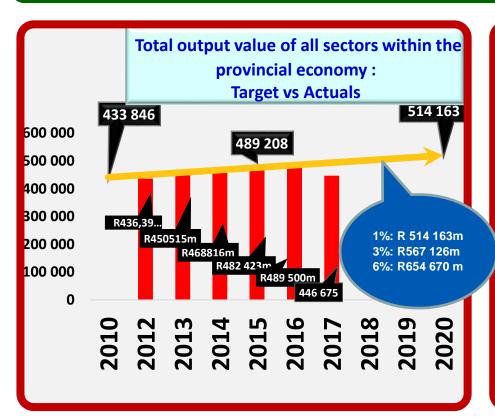
New

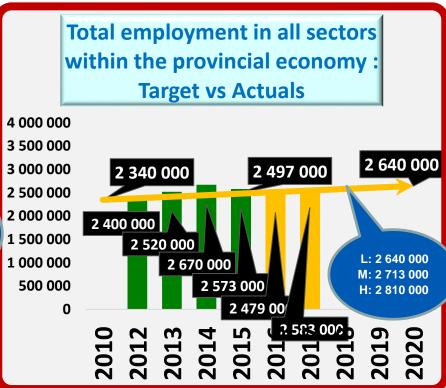
H: 2 810 000 L: R 46 091

Goal 1: Economic Growth

GOAL INDICATORS	Baseline 2010	Baseline 2015	Targets 2020	Current Status
Total output value of all sectors within the provincial economy (Constant, 2010 R Value)	R433 846m	R489 208m	1%: R 514 163m 3%: R567 126m 6%: R654 670 m	R446 675m
Total employment in all sectors within the provincial economy Growth Scenarios Low=1%, Medium=3%, High=6%	2 340 000	2 497 000	L: 2 640 000 M: 2 713 000 H: 2 810 000	2 555 000
GDP per capita within the provincial economy Growth Scenarios Low=1%; Medium=3%; High=6%	R28 110	R44 512	L: R 46 091 M: R 48 290 H: R 50 954	44 337
Annual unemployment rate (narrow) for KZN	Narrow = 19.65	Narrow = 21.47	20% (Narrow)	25.8 %(Narrow)
Annual unemployment rate (broad) for KZN	Broad = 36.62	Broad = 39.14	38 %(Broad)	41.0 %(Broad)
Employed Youth (15-34) ('000)	NEW	1 092	1 171	996

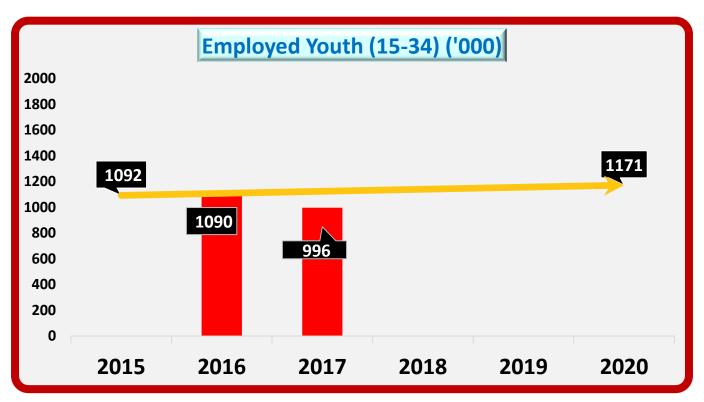
Goal 1: Inclusive Economic Growth







Goal 1: Inclusive Economic Growth





GOAL 2

Human Resource Development



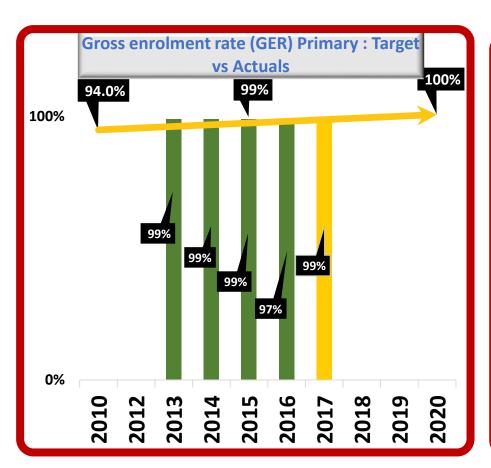
Goal 2: Human Resource Dovel

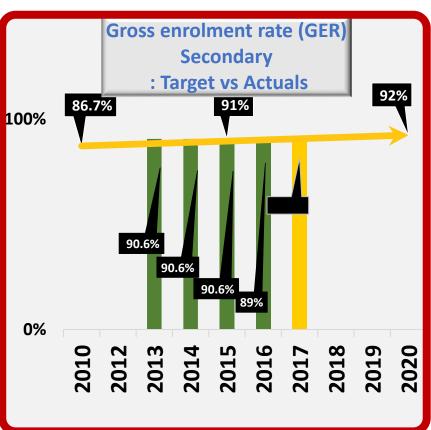
Goal 2: Human Resource Development						
GOAL INDICATORS	Revised Baseline (2015)	TARGETS				
GOAL INDICATORS		2020	2025	2030	2035	
Reduction in skills shortage in key priority	TBD	TBD	TBD	TBD	TBD	
skills areas			needs to be developed and tested. rough an intervention/action			
Gross enrolment rate (GER)						
Primary	99%	100%	100%	100	100%	
Secondary	90.6%	92%	94%	95%	96%	
Gross Enrolment Rate (GER) in TVET Colleges	13%	20%	25%	30%	35%	
TVET NC(V) graduation rate	55%	57%	60%	63%	65%	
Gross Enrolment Rate (GER) in Higher Education	26%	28%	30%	33%	35%	
Adult Literacy rate	90%	92%	95%	97%	98%	
The proportion of the unemployed who are unable to	TBD	TBD	TBD	TBD	TBD	
find employment or self-employment due to not having the appropriate education and/or skills.	This is a new indicator that needs to be developed and tested. Progress will be reported through an intervention/action					
Percentage of Grade 12 leaners passing with Mathematics and Science.	15	24	32	38	44	
Performance in SACMEQ						
Reading	486	500	550	600	600	
Mathematics	485	500	550	600	6 27	
"KZN as a prosperous Province with healthy, secure and skilled in	population, living in di	gnity and harmony, a	cting as a gateway b	etween Africa and th	ne World"	

Goal 2: Human Resource Development

Goal Indicators	Baseline 2010	Baseline 2015	Targets 2020	Current Status
Gross enrolment rate (GER) - Primary	94%	99%	100%	99%
Gross enrolment rate (GER) - Secondary	86.7%	90.6%	92%	90.6%
Gross Enrolment Rate (GER) in TVET Colleges	12.5%	13%	20%	13%
TVET NC(V) graduation rate	66%	55%	57%	55%
Gross Enrolment Rate (GER) in Higher Education	22.1%	26%	28%	26%
Adult Literacy rate	80%	90%	92%	90%
Percentage of Grade 12 leaners passing with Mathematics and Science.	18	15	24	22.18

Goal 2: Human Resource Development





GOAL 3

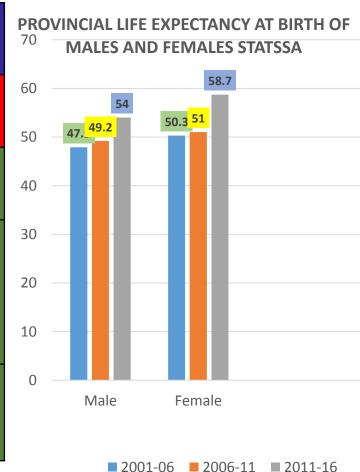
Human and Community Development



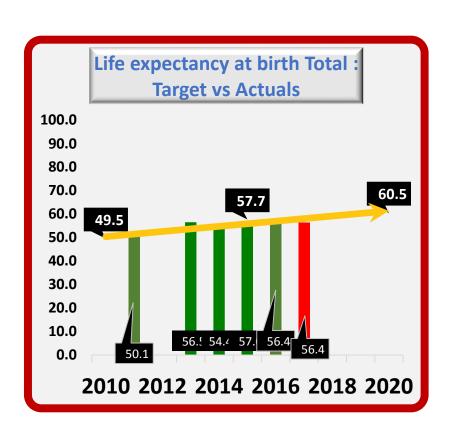
	Revised Baseline (2015)	TARGETS			
GOAL INDICATORS		2020	2025	2030	2035
Life expectancy as measure of the quality of life	57.7 years	60.5 years	63 years	65.9 years	67.4 years
Decrease in social inequality (Gini Coefficient)	19.4	22.1	25.4	29.2	TBD
Adjusted Human Development Index	0.72	0.80	0.90	1.00	TBD
Decrease in absolute poverty: % of households below the poverty line)	17.99	10.79	5.40	0.00	0.00

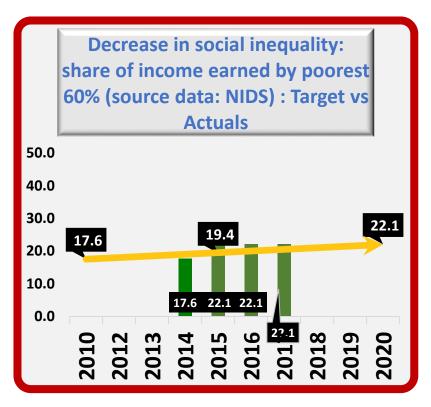


Goal Indicators	Baseline 2010	Baseline 2015	Targets 2020	Current Status
Life expectancy as measure of the quality of life	52.6 years	57.7 years	60.5 years	56.4years
Decrease in social inequality (Gini Coefficient)	17.6	19.4	22.1	22.1
PGDP Adjusted Human Development Index (Baseline, Stats SA, KZN Department of Health. 2006)	0.70	0.72	0.80	0.80
Decrease in absolute poverty: % below food poverty line	25.70	17.99	10.79	10.79

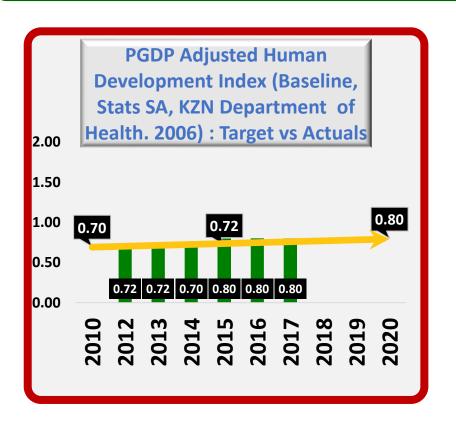


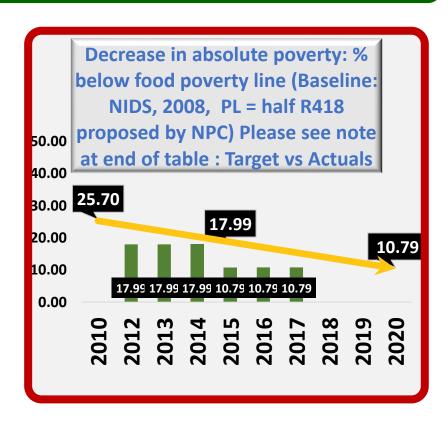














GOAL 4

Strategic Infrastructure



Goal 4: Strategic Infrastructure

GOAL INDICATORS	Revised Baseline	TARGETS			
	(2015)	2020	2025	2030	2035
Provincial and Municipal Fix Capital Formation as a % of KZN GDP 2010 constant prices)	New	TBD	TBD	TBD	TBD
Percentage of provincial budget allocated to new capital infrastructure.	20%	22%	25%	30%	TBD
Percentage of provincial budget allocated to new capital infrastructure spent.	100%	100%	100%	100%	100%
Percentage of provincial budget allocated to infrastructure, operation and maintenance proportional to new capital infrastructure spent.	16/84	20/80	20/80	20/80	20/80
Percentage of municipal budget allocated to new capital infrastructure.	20%	22%	25%	30%	TBD
Percentage of municipal budget allocated to new capital infrastructure spent.	100%	100%	100%	100%	100%
Percentage of municipal budget allocated to infrastructure, operation and maintenance proportional to new capital infrastructure spent.	23/77	25/75	25/75	25/75	25/75



Goal Indicators	Baseline 2010	Baseline 2015	Targets 2020	Current Status
Percentage of provincial budget allocated to new capital infrastructure.	17.2%	20%	22%	18%
Percentage of provincial budget allocated to new capital infrastructure spent.	98%	100%	100%	100%
Percentage of municipal budget allocated to new capital infrastructure	18.9%	20%	22%	21%
Percentage of municipal budget allocated to new capital infrastructure spent	86%	100%	100%	98%

4.1	Development of	of seaport	s and airports	s : AWG 12
No	Strategic Objective	Baseline 2015	Targets 2020	Current Status
	Indicators			
4.1.1.1	Ports Throughput	measured	measured in r	nillion IEU's
	1. Durban Port	2.8m	6m	678 850 for Q1
	2. Richards Bay Port	24 000	24 000	4 376 for Q1
4.1.1.2	Ports Throughput	measured	in Dry Bulk vo	lumes (Million tons)
	1. Durban Port	9.6 Million		2.2 Million Tons for
		Tons	Tons	Q1
	2. Richards Bay Port	17.6 Million Tons	25.78 Million Tons	2.3 Million Tons for Q1

The Presidential
Infrastructure
Coordinating Committee
has identified the
following SIP2 Port
Projects for the port of
Durban:

- 1. DCT (Pier 2) Berth expansion and deepening
- 2. 2. (Pier 1) Salisbury Island expansion Project Stage: feasibility study completed



4.1 Development of seaports and airports : AWG 12					
No	Strategic Objective	Baseline	Targets	Current Status	
	Indicators	2015	2020		
4.1.1.4	Port Capacity measured by Cruise Ship Operators	Currently 1 main cruise ship operator and other operators call in randomly	3	1	
4.1.1.5	Port Capacity measured by number of Cruise Liner visits	66	66	9	
4.1.1.6	Tonnage throughput from DTP cargo terminal (international)	7 150 tonnes	13 300 tonnes	2 480 for Q1	
4.1.1.7	Tonnage throughput from DTP cargo terminal (domestic)	6 700 tonnes	8 000 tonnes	2 013 for Q1	

4.1 Development of seaports and airports : AWG 12					
No	Strategic Objective Indicators	Baseline	Targets	Current Status	
No		2015	2020		
4.1.2.1	Volume of passengers through KZN 1. KZN Seaports	TBD	TBD	34 605	
	•	<u>P/A</u>	<u>P/A</u>	<u>P/A</u>	
		KSIA: 4,930,155	KSIA: 6,163,400	KSIA: 5,447,172	
4122	Volume of passengers through KZN 2. KZN Airports	Margate: 24,535	Margate: 25,164	Margate:30,116	
4.1.2.2		RBay: 76,734	RBay: 84,910	RBay: 75,304	
		PMB: 127,788	PMB: 179,275	PMB: 155,676	
		Total: 5,159,212	Total: 6,425,749	Total: 5,708,268	
4.1.3.1	Number of scheduled domestic connections	KSIA: 9	KSIA: 11	9	
4.1.3.2	Number of scheduled international connections	KSIA: 8	KSIA: 15	11	

Estimated based on 1st Quarter Performance

GOAL 5

Environmental Sustainability



GOAL 5: ENVIRONMENTAL SUSTAINABILITY

	Revised	TARGETS				
GOAL INDICATORS	Baseline (2015)	2020	2025	2030	2035	
Green House Gas Emissions	5,102,200	10,603,200	14,131,200	14,788,200	TBD	
	MtCO2e from	MtCO2e	MtCO2e	MtCO2e		
	2010 Baseline	from 2010	from 2010	from 2010		
		Baseline	Baseline	Baseline		
% protection of High -Risk						
Biodiversity Planning Units (HRBPU)	70%	85%	100%	100%	100%	

Goal 5: Environmental Sustainability

5.1	Increase productive use of land			
Ne	Strategic Objective Indicators AWG13	Baseline	Targets	Current Status
No		2015	2020	
5.1.3	% use of high value agricultural land for non-agricultural activities	1.5%	1.3%	1%
5.1.4	Compliance with national Ambient Air Quality Standards	60%	80%	75%
5.1.5	Blue Drop rating	75%	80%	86.1
5.1.6	Green Drop rating (New Indicator)	81.5	80	66.8%
5.1.7	% of waste water treatment works complying with enforcement measures to meet effluent standards	55%	70%	52.6%
5.1.8	Percentage of waste license applications finalised within legislated timeframes	100	100%	100%
5.1.9	% of environmental impact assessments (EIA) applications finalised within legislated timeframes	98%	98%	96%
5.1.10	Number of compliance inspections conducted	750	850	839

GOAL 6

Governance and Policy



GOAL 6: GOVERNANCE AND POLICY

GOAL INDICATORS	Revised Baseline (2015)	TARGETS			
		2020	2025	2030	2035
Improvement in level of client satisfaction measured through percentage of citizens satisfied with the level of government services	55%	60%	65%	70%	75%
Functionality of social partnership	TBD	TBD	TBD	TBD	TBD
structures (Councils)	This is a new indicator that needs to be developed and tested. Progress will be reported through an intervention / action				

GOAL 7

Spatial Equity



GOAL 7: SPATIAL EQUITY

GOAL	Revised Baseline	TARGETS			
INDICATORS	(2015)	2020	2025	2030	2035
Improved population physical access to goods and services as measured by the Spatial Equity / Accessibility Index		0.532	0.569	0.585	TBD







5. CATALYTIC PROJECTS



(a) FOCUS ON INFRASTRUCTURE

- 1. Airports Ports
- 2. Harbours;
- 3. Road
- 4. Rail
- 5. Electricity
- 6. ICT
- 7. Water and Sanitation
- 8. Education Facilities
- 9. Health Facilities
- 10. Human Settlement



PROJECTED SUB-SAHARAN FREIGHT GROWTH

Pointe Mombasa Noire Dar es Salaam Matadi 3.4/14.6 Luanda 1.6/9.0 Lobito Pemba Namibe 3.4/16.0 Walvis Bay Maj ito Million tons in 2012/million tons in 2043 Note: Future volumes are not shown proportional

2040





SUPPORTING CATALYTIC PROJECTS



CATALYTIC PROJECTS

- Clear and emphatic emphasis on processes and mechanisms to enhance implementation of the Strategy.
- Whilst recognising the value of a long term vision and strategy, there is an equal recognition of the need for a clear implementation plan with a focus on immediate action and the attainment of short term gains.
- One of the processes to be pursued in this regard is to ensure that the strategy and its objectives are driven by a range of Catalytic Projects.
- A Catalytic Project is defined as a project of significant scale and scope that will make a substantial impact and contribution to the achievement of the vision and goals of the Province.



CATALYTIC PROJECTS

- The significance of a project being awarded "Catalytic status" is that it will confirm that such a project had been subjected to a screening and prioritisation process of the Provincial Planning Commission and the Economic Sector and Infrastructure Development Cluster;
- Catalytic Projects will receive preferential facilitation support and guidance, in recognition of the contribution such a project can make to achieve the growth targets of the Province.
- Catalytic Projects will form an integral part of the Provincial Growth and Development Plan (PGDP), which will be reviewed and adopted by the Provincial Executive Council annually.



CATEGORIES OF CATALYTIC PROJECTS

Catalytic projects Game Major Major needs **Enablers** changers This applies to This applies to This applies to projects that are projects that will projects that will meant to address structurally change unlock downstream wide-scale regional the economy infrastructure services needs Class 1 roads upgrade National and Flags hip Integrated Airport Development Freight Rail upgrades Human Settlements Port Development Pipeline infrastructure parastatal Intermodal Higher education IC T infrastructure facilities Development IRPTN / IPTN focus areas / Mining Licenses Health facilities Energy Upgrades / Business incubators Refinery competencies Power plants / Subs IDZs / SEZs Skills centers Dam development Flagship Integrated Class 2 & 3 roads Airport Development **Human Settlements** upgrade IDZs / SEZs Hos pitals Intermodal Technology Hubs Provincial Small Town IRPTN / IPTN Industrial Hubs Rehabilitation & Energy Upgrades competencies Cluster Parks / Urban renewal Diams / Wrater transfer Industrial Parks Business incubators schemes AgriZone / AgriParks Skills centers WITWW Airport Development Class 3 & 4 roads IDZs / SEZs upgrade District, Metro IT / Technology Hubs Flagship Integrated IRPTN / IPTN Industrial Hubs **Human Settlements** Energy Upgrades and Local Govt. Industrial Cluster Urban Renewal W ater transfer development competencies Business incubators schemes Intermodal Skills centers WO'NO' TWO New nodal Substations development

CATALYTIC PROJECTS

CATALYTIC PROJECTS :- GAME CHANGERS

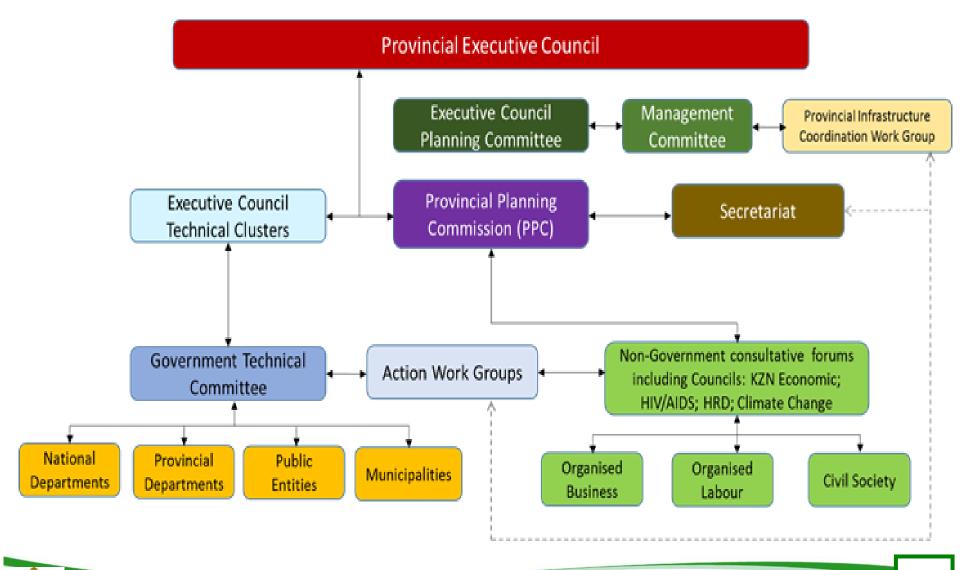
No	Project	Project Detail	Project Leader	Local Municipality
1	Dube Trade Port SEZ	Recognition of DTP as SEZ and support the expansion of the area to be included in the SEZ	DEDTEA	Ethekwini
2	Automotive Supplier Park	Auto Supply Park in South Durban Area	DEDTEA & eThekwini	Ethekwini
3	Durban Dig-out Port (SIP2)	Green-field Port Development on DIA site	Transnet	Ethekwini
4	Durban Port Expansion (SIP2)	Pier 1 Phase 2 Salisbury Island Infill, Pier 2 Berth Deepening	Transnet	Ethekwini
5	Durban Passenger Cruise Terminal	Development of world-class cruise ship passenger handling facilities to attract more cruise tours.	Transnet	Ethekwini





6. INSTITUTIONAL FRAMEWORK FOR IMPLEMENTATION

INSTITUTIONAL FRAMEWORK FOR IMPLEMENTATION AND CONTINUED REFINEMENT



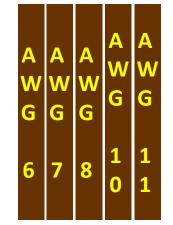


PGDP REPORTING FRAMEWORK

PROVINCIAL EXECUTIVE COUNCIL

ESID CLUSTER

 SPCHD CLUSTER



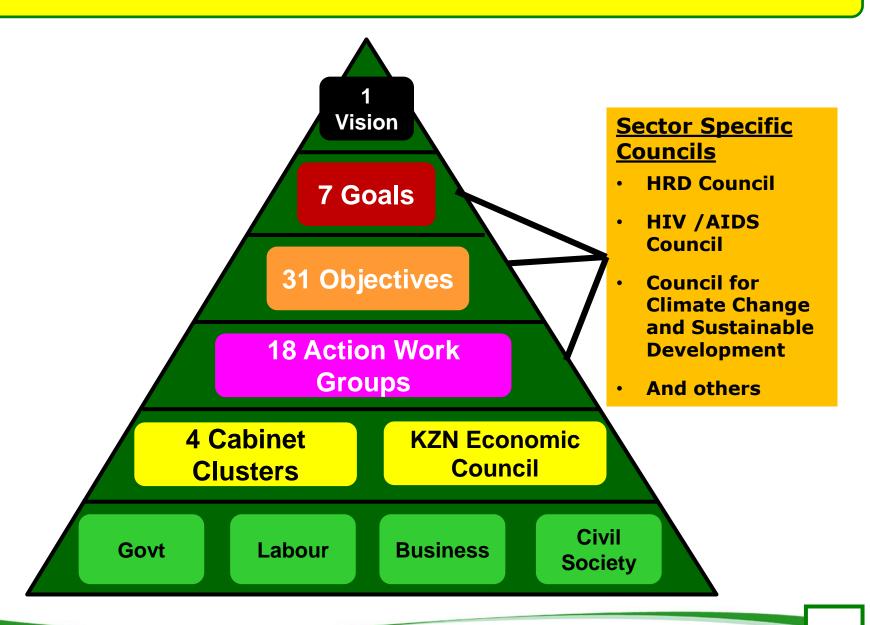
G&A CLUSTER



JCPS CLUSTER

> A W G

UNITY IN ACTION







Siyabonga - Thank You

PGDS 2016 and PGDP 2017/18
"Working Together to achieve
KZN Vision 2035"

www.kznppc.gov.za

